



11.0 **Administering the Campus Master Plan**

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11.1 | Recommended Projects

The Campus Master Plan for the University of Lethbridge is a document that—once finalized—will be a blueprint for future development. The Plan will help the University pursue its overall goals and make decisions on land usage, placement of buildings, and investments in infrastructure. The planning process identifies significant needs for academic space on campus. Educational Consulting Services confirmed deficits in classrooms and laboratory space, based on future enrolment forecasts. Growing research expenditures and graduate education programs are critical to securing the University's status as a destination campus.

The Demonstration Plan illustrates the recommended pattern of campus development. The proposed renovations and additions within existing academic, research and residential areas are accommodated to support a new Campus Core. This Campus Core is formed around a strategic Open Space Plan, which proposes the reorganization of existing land use into key public spaces.

The recommended projects are as follows:

- Academic and Research Buildings;
- Residential Use Buildings;
- Aperture Drive;
- Coulee-Quad;
- Prairie-Quad;
- Oldman River Vista;
- The Coulee Trails and River Points;
- The Parkland;
- Primary Treed Boulevards; and
- Perimeter Parking Plan

The near-term priorities centre on addressing critical academic space needs. The first project aimed at addressing academic space needs is repurposing of University Hall and the addition of new academic buildings that together would frame the proposed Coulee-quad. This creates a campus core and ensuring Aperture Drive's importance in structuring future development and as the major gateway into campus.

Mid-term priorities focus on ensuring better connectivity to other parts of the campus. Placing new academic and non-academic buildings around Markin Hall will create a secondary centre of activity with the proposed Prairie-Quad. This ensures the research buildings to the north are physically better linked to other parts of the campus. The Campus Master Plan also makes key recommendations to fulfill student-housing deficits identified in the space requirement estimates. A proposed Residence Hall spanning the South Coulee with an associated dining facility will ensure existing and proposed residential areas to the south are properly integrated with the Campus core.

Long-term priorities move vehicular traffic and parking to the campus edge to facilitate pedestrian and bicycle movement throughout campus. This requires the implementation of the proposed pedestrian and vehicular circulation systems. As buildings are renovated and constructed and land is repurposed, adhering to the key planning principles will gradually turn the University of Lethbridge into a pedestrian-centred layout. Enhancing the green spaces and improving navigation will ensure the campus is more pedestrian friendly and maintain links to the surrounding coulee and river systems.

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11.2 | First Steps

The Campus Master Plan will function as a tool for the University of Lethbridge -- an approved design guide for the development of the campus in consistent application and in regular updating and review. The Campus Master Plan provides clear direction for the implementation of meaningful buildings, and for the creation of unique outdoor spaces and a pedestrian oriented and accessible public realm. The Campus Master Plan also recommends further detailed studies as next steps that are necessary in realizing the vision of this Plan. The recommended studies include a detailed open space strategy, an infrastructure plan, and additional detailed planning studies for the identified new buildings and specific areas on campus.

The University of Lethbridge will adhere to a strategy that preserves the Campus Master Plan's continuity. This Campus Master Plan recommends the following:

- The Campus Master Plan is approved as University policy by the Board of Governors and maintained as an effective development directive through continuity of responsibility, consistent application, and regular updating and review;
- Applying the Campus Master Plan (Continuity and Interpretation) - Campus Planning and Architecture is to ensure that every project is measured against the Campus Master Plan at all stages of the Project Development and Approval Process; and

- Updating the Campus Master Plan - The Campus Master Plan is capable of responding to changing needs over time and therefore requires periodic updating which can occur in two ways: through a Plan Amendment Process, and through a General Review process, which takes place every five years.

The Campus Master Plan focuses on building a compact campus on a unique site. As such, any project will be comprehensively considered within the context of the greater campus vision -- evaluated against the design principles and objectives listed within this Campus Master Plan. Design concepts for work on campus will need to ensure the broader vision of the Campus Master Plan are met -- ensuring work is complementary to future built form and open space opportunities in the same area.

The Master Plan will function as a tool for the University -- an approved design guide for the development of the campus in consistent application and in regular updating and review. The Master Plan provides direction for implementing near, mid and long-term priorities.

DEMONSTRATION PLAN
(PERSPECTIVE VIEW):
MASTER PLAN PRIORITIES

- Near-Term Priorities 
- Mid-Term Priorities 
- Long-Term Priorities 



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11.3 | Implementation

This Campus Master Plan has been developed understanding that it will be implemented incrementally, as the need for specific facilities evolve, and as capital funding becomes available. This Campus Master Plan does not include a phasing strategy -- rather, the plan has been developed so that each new building reinforces the proposed open space framework -- defining new open spaces, contributing to the public realm, and enhancing architectural character. In this way, campus growth, regardless of how it is phased, will push the campus toward the vision articulated in this plan.

There are a number of recommended studies that the University of Lethbridge should consider commissioning in the immediate future that supports the Campus Master Plan vision. These include:

- **Aperture Park Student Residence Precinct Plan:** Such a strategy would define and refine opportunities to increase and diversify campus housing that will attract a wider variety of users and create a year-round community presence supported by campus amenities.
 - **Detailed Open and Public Spaces Plan:** A Detailed Open Space Plan is recommended to enhance the Open Space Framework providing guidance with respect to use and programming. The Detailed Open Space Plan should identify how primary open spaces such as the Coulee Quad, the Prairie Quad, the Oldman River Vista, the Parkland, and the Treed Boulevards would be detailed and managed.
 - **Way-finding, Environmental Signage and Lighting Strategy:** Such a strategy should be developed in addition to the way-finding mechanisms identified in the Campus Master Plan. A comprehensive internal and external signage strategy should include the identification of buildings, open spaces, streets, key destinations, and campus facilities and services.
 - **North Lands / Innovation Place Precinct Plan:** Commission a Precinct Plan for potential land use activities on these lands.
 - **Infrastructure Plan:** Commission an Infrastructure Plan to assess all aspects of campus infrastructure including age, condition and long term plans.
 - **South Lands Precinct Plan:** Commission a Precinct Plan for potential land use activities on the south lands of campus.
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